Southern Ute Indian Tribe

Robert Zahradnik Operating Director - Growth Fund



April 18, 2006 Public Meeting

Department of the Interior/Department of Energy Energy Policy Act Section 1813 Tribal Lands Rights-of-Way Study

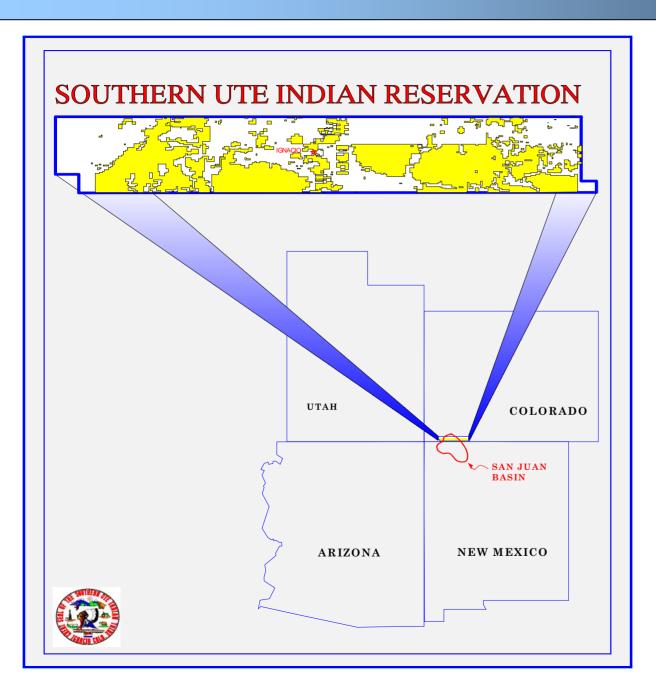
The Red Cedar Case Study

Working with industry, the Southern Ute Indian Tribe was able to use superior knowledge of local operations and needs to provide a clear benefit to the consumer

By creating Red Cedar, a significant amount of gas has been developed, connected and moved to market on an accelerated basis

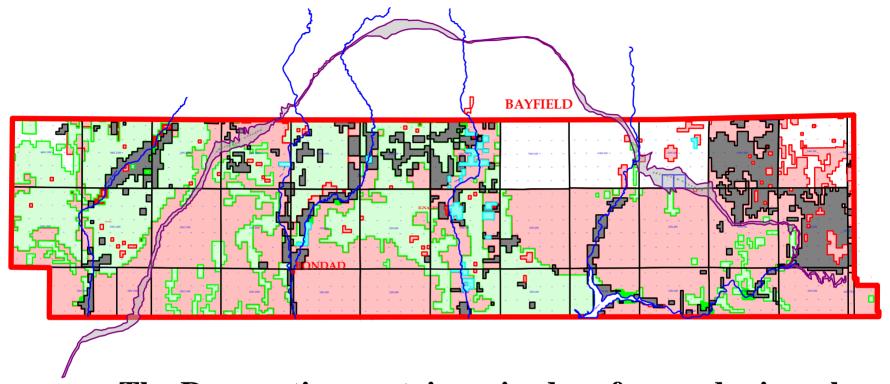
The Tribe's rights to self determination and consent to the use of its lands were key to making this happen





The Southern Ute Reservation lies within the northern part of the prolific San Juan Basin

Gas from the Reservation represents significant supplies to major markets in the western half of the U.S.



The Reservation contains mixed surface and mineral ownership

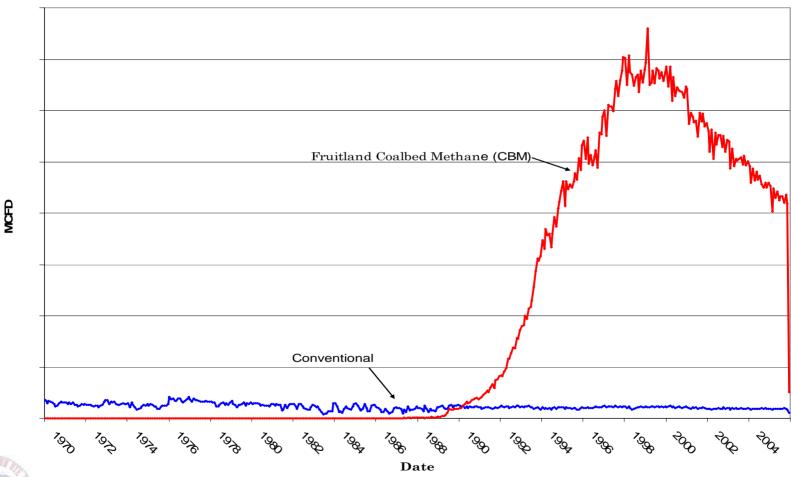
Extreme terrain adds to the complexity of building pipelines in the area



San Juan Basin Gas in the 1980's

- Prior to the late 1980's, the Ignacio Blanco Field had only conventional gas with marginal wells, amounting to less than 100 mmcfd in total
- The Tribe studied the potential from coal bed methane wells; findings indicated substantial reserves and a forecast of massive increases in gas production rate
- Operators with lease positions confirmed this potential
- The Tribe's study of gathering and pipeline transmission capacity, done at the same time, indicated a significant shortfall against the potential volumes from CBM

NATURAL GAS PRODUCTION IGNACIO BLANCO FIELD 1970 -> Present





Existing Pipeline Operators Not Inclined to Act

- Major gas gatherers on the Reservation were not prepared to expand to accommodate the CBM
- Their reticence was the result of being too far removed from the situation and risk averse by nature
- The gatherers were also large organizations not known for their speed
- With CBM production qualifying for Section 29 tax credits and those credits set to expire in a few years, the producers, Tribe, and U.S. consumers stood to lose big if the gas couldn't move



WestGas Begins Expanding

- More so than El Paso and Northwest (who then were gatherers on the Reservation), WestGas showed the inclination to expand to aggressively meet growing needs
- The Tribe granted WestGas Reservation-wide ROW consent on the basis of a throughput arrangement to encourage rapid expansion
- After expanding for a period, PSCO (WestGas' parent) decided to divest non-core businesses; they placed WestGas on the market
- The Tribe, then relatively poor, was interested in buying the system and found a partner in the Stephens Group



The Bidding Begins

- The Tribe/Stephens partnership went to PSCO's data room and formulated a bid
- After reviewing the bids, PSCO responded that the partnership was being eliminated from consideration
- The Tribe believed PSCO had not appropriately highlighted the Tribe's right to consent to WestGas' ROWs (expiring in the mid-term); the Tribe notified PSCO accordingly
- After receiving the Tribe's letter, PSCO advised the Tribe that the Partnership would be invited back in

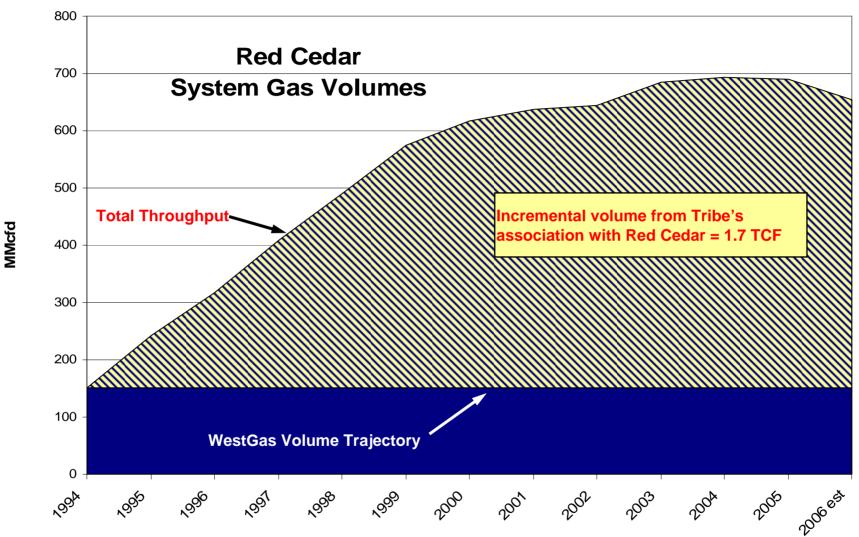


Red Cedar is Born

- After negotiating on price, the Tribe/Stephens partnership purchased the WestGas system for \$87 million in 1994
- With the assets in hand, the partners created Red Cedar Gathering Company
- As part of its partnership arrangement, the Tribe agreed to extend the duration of all Red Cedar rights-of-way for a term of 42 years
- Red Cedar embarked on aggressively expanding to connect new wells, add treating capacity, and stay ahead of the producer's gas development plans

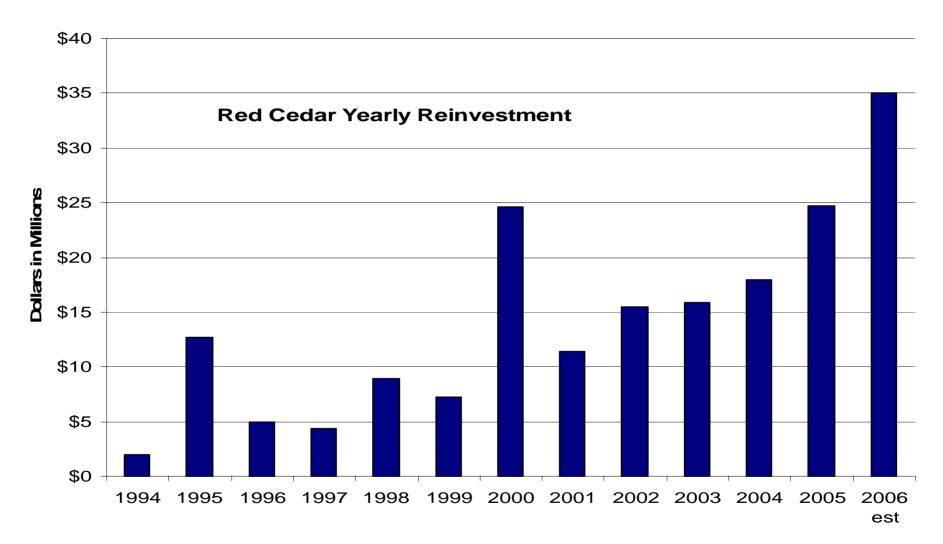






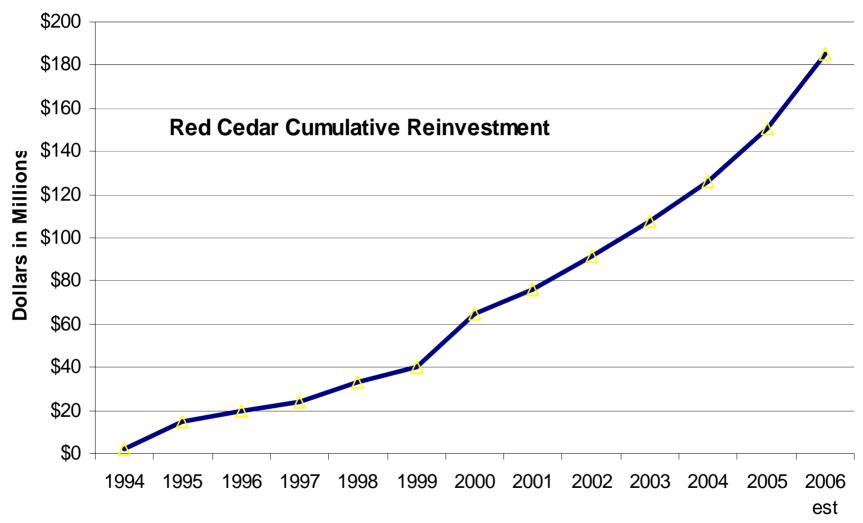


Southern Ute Indian Tribe



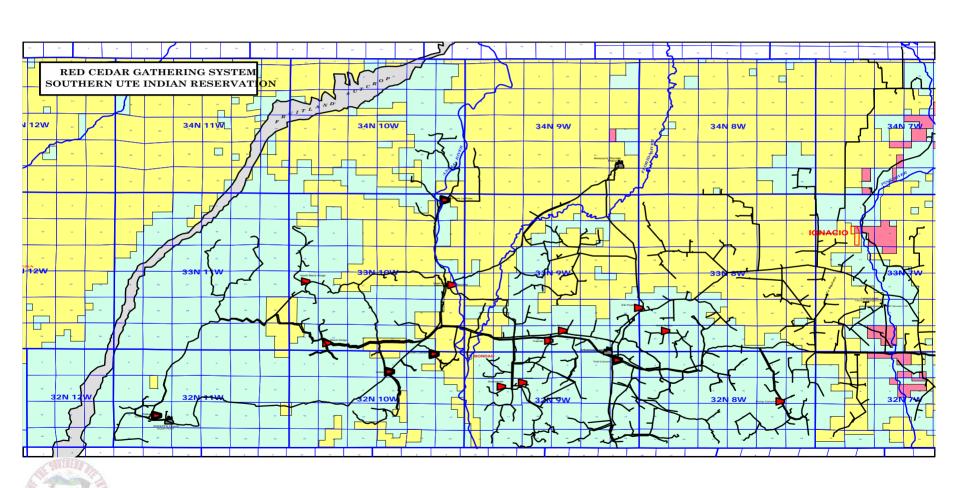


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Red Cedar Pipeline System



Red Cedar: Then and Now

	<u>1994</u>	<u>2006</u>
Miles of Pipe	220	1200+
Compressor Stations	3 Stations	26 Stations
Compressor Units	6 Units	88 Units
Installed Horsepower	21,000 HP	139,200 HP
Treating Plants	+100,000 MCFD 0 MCFD 0 MCFD	240,000 MCFD 250,000 MCFD 60,000 MCFD
Wells Connected	>300	1023
Total Gas on System	151,000 MCFD	655,000 MCF/D



The Rest is History

- Red Cedar's success helped not only the Southern Ute Tribe; it was a key part of the producers moving their gas, allowing them to achieve phenomenal returns on their investment.
- It also greatly benefited the average gas consumer in the western U.S. by ensuring substantial gas volumes reached market more economically, more quickly, and with greater certainty.
- Red Cedar is a compelling example of the importance of Tribes having ROW consent rights
- The Red Cedar example points to how Tribal selfdetermination in this area can work for the good of all involved



Conclusions

- But for the consent requirement, the Tribe and its partner would not have been able to acquire the WestGas System.
- The acquisition of the WestGas System allowed the Tribe to align management of energy resource development with gathering and transmission of energy products.
- Strategic alignment of energy resource development and gathering and transmission provided consumers significantly accelerated availability of natural gas products.
- The partnership between industry and the Tribe was a financial success for the Tribe and its partner.

Red Cedar Flagship

The Arkansas Loop Plant



